

COMMUNITY MEDICAL CENTER

**BOARD DIRECTOR AND COMMITTEE MEMBER
CERTIFICATION**

BOARD MEMBER Tanya M. Ask

BOARD COMMITTEE (if applicable) Audit & Finance

DATE 2/27/2014

ENCLOSURES:

- Code of Conduct
- Confidentiality Attestation
- Conflict-of-interest Statement

Please read and sign each document.

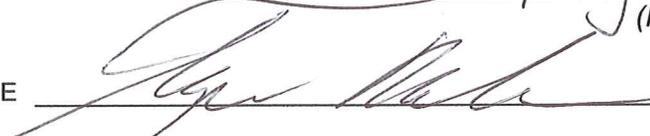
Return to Administration.

Thank you.

CODE OF CONDUCT ACKNOWLEDGEMENT

I acknowledge that I have received, read and understood a copy of the Community Medical Center Code of Conduct. I understand and agree that as a Board Director or a Board Committee member of Community Medical Center, I have a duty to abide by the Code of Conduct and to report any good-faith concerns I may have that any law, regulation, or hospital policy is being violated.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. Aske
(Please print)

SIGNATURE 

DATE 2/27/2014

CONFIDENTIALITY ATTESTATION

The Community Medical Center (CMC) Board of Directors recognizes the importance of confidentiality with respect to CMC's affairs. Board members have a duty to keep sensitive matters confidential. Accordingly, Board members agree to keep confidential, during and after their service, all sensitive information pertaining to the organization. This commitment to confidentiality includes, but is not limited to:

- Information regarding appointment and reappointment of professionals to the medical staff, information included in quality reports and statistical data about the organization's clinical services and patient care, risk management and malpractice information regarding the organization's and individual professional's performance.
- Information regarding actual or potential competitors.
- Information regarding the strategic plan, initiatives mounted to meet goals in the plan and data/analyses regarding the organization's competitive position.
- Financial information, including annual budgets, revenues and expenses, capital expenditure plans, and information regarding the organization's financial condition such as debt, liquidity, return on investment and profitability.
- Information regarding contracts with physicians and physician groups.
- Information regarding contracts for the provision of services to or with insurance companies, payers, HMOs, or purchasers.
- Information regarding contracts for the lease/purchase of facilities, equipment, supplies and services.
- Information regarding the performance of executives, including evaluations, compensation, contract and employment conditions.

It is particularly important that Board members recognize the sensitivity of information regarding real estate purchases, closures, acquisitions and other strategic plans that may have an impact on the organization's competitive position relative to other healthcare providers (both institutional and individual) in the market.

The organization will make every effort to specifically note which information, analyses, reports, other materials and associated Board discussions/deliberations are deemed to be confidential. Board members are expected to exercise reasonable prudent and common sense in keeping sensitive matters confidential. Questions regarding which matters, material, discussions and decisions are confidential should be directed to the Board Chair or President.

The Board Chair is responsible for addressing infractions of confidentiality by individual Board members and taking action to remedy such problems. If behavior persists in violation of this confidentiality policy, the Board Chair will seek removal of the offending Board member through means specified in the bylaws.

ATTESTATION:

By signing below, I acknowledge and understand this policy and agree to it. Furthermore, I will make a good faith effort to abide by it.

BOARD OR BOARD COMMITTEE MEMBER Janya M. Ask
SIGNATURE [Signature] (Please print)
DATE 2/27/2014

CONFLICT-OF-INTEREST STATEMENT

1. OUTSIDE INTERESTS

- A. **Definition:** To hold, directly or indirectly, a position or a material financial interest in any outside concern from which you have reason to believe CMC secures goods or services, or that provides services competitive with CMC

Example: Your brother owns a local office supply store where CMC purchases its office supplies. In addition to identifying the conflict below, you must abstain from any decision-making by CMC regarding the purchase of office supplies.

Question: Do you (or a close relative) hold a financial interest (including investments of a substantial nature), or position of influence, in any firm or organization from which CMC obtains goods or services (including banking, securities, legal or any other related goods or services)?

Yes No

If Yes, describe: _____

- B. **Definition:** To compete, directly or indirectly, with CMC in the purchase or sale of property of property rights, interests or services.

Example: Your spouse is a local real estate broker.

Question: Are you (or a close relative) involved directly or indirectly in any activity or transaction that might affect CMC in the purchase or sale of real estate and other tangible or intangible property, rights or interests?

Yes No

If Yes, describe: _____

2. OUTSIDE ACTIVITIES

Definition: To provide directive, managerial, or consultative services to any outside concern that does business with or competes with the services of CMC, or to provide others services in competition with CMC.

Example: In addition to your work for CMC, you are paid for after-hours consulting to a new hospital in another area of Montana.

Questions:

Are you (or a close relative) a director or trustee of any firm or organization that does business with, or competes with, CMC?

Yes No

If Yes, describe: I am a board member & board chair of the Montana Comprehensive Health Association, Montana's high risk pooling health plan. While no longer offering benefits, we are in the wind down, & as such, may still be adjudicating claims / addressing appeals for

Do you (or a close relative) offer any managerial or consulting services to any firm or organization that does business with or competes with CMC? ^{services through CMC}

Yes No

If Yes, describe: I have done some consulting work with the Montana University System. Not directly related to provider contracting with hospitals or physicians, but instead benefit categories, retiree benefits. Not a conflict, but MOS overall does contract with providers & does purchase services

3. GIFTS, GRATUITIES, ENTERTAINMENT

Definition: To accept gifts, excessive entertainment, or other favors from any outside individual or entity that does or is seeking to do business with CMC, or is a competitor of CMC, under circumstances from which it might be inferred that such action was intended to influence or would possibly influence the individual or entity in the performance of his/her/its duties.

Please note: This does not include the acceptance of items of nominal or minor value that clearly are tokens of respect or friendship and are not related to any particular transaction or activity of CMC.

Example: You receive free gas for your family car in exchange for agreeing to purchase all CMC fuel from a specific local gas station.

Question: Have you or any member of your family accepted gifts, gratuities, or entertainment that might influence your judgment or action concerning CMC?

Yes No

If Yes, describe: _____

4. INSIDE INFORMATION/OTHER INTERESTS

Definitions:

Family relationships include an individual's spouse, ancestors, children, grandchildren, great-grandchildren, siblings (whether by whole or half blood), and the spouses of children, grandchildren, great-grandchildren and siblings.

Business relationships include employment and contractual relationships and common ownership of a business where any officers, directors, or trustees, individually or together, possess more than a 35% common ownership interest. Ownership is voting power in a corporation, profits interest in a partnership, or beneficial interest in a trust.

(Note that these family and/or business relationships do not necessarily involve CMC.)

Examples: Two Board members co-owning a business; a Board member being a client of one of the independent contractors; a Board member and one of the highly compensated employees being brother and sister; a Board member using the services of one of the independent contractors; etc.

Questions:

(1) Do you, or a family member as described above, have any **family and/or business relationships** with any of the officers, directors, trustees, key employees, highest compensated employees, or highest compensated independent contractors for professional or other services listed on CMC's most recent Form 990?

Yes No

If Yes, describe: _____

(2) Have you or any member(s) of your family, or any taxable organizations with which you are affiliated as an officer, director, trustee, majority owner or principal beneficiary, directly or indirectly engaged in any of the following acts with CMC:

(a) Sale, exchange or leasing of property (e.g., an officer owns a building and CMC leases space in it).

Yes No

If Yes, describe: _____

(b) Lending of money or other extension of credit (e.g., Board member is an officer of a bank where CMC maintains an account).

Yes No

If Yes, describe: _____

(c) Furnishing of goods services, or facilities (e.g., Board member is a partner in a law firm and CMC retains that law firm).

Yes No

If Yes, describe: _____

(d) Payment of compensation (or payment or reimbursement of expenses if more than \$1,000) (e.g., any payments that are not already reported on Part V-A):

Yes No

If Yes, describe: _____

(e) Transfer of any part of its income or assets.

Yes No

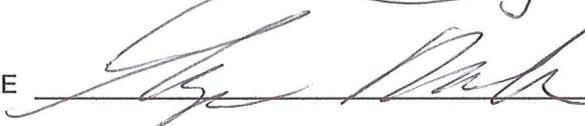
If Yes, describe: _____

In fulfillment of the requirements of the CMC policy on Conflict of Interest, I have listed above all ownership, employments, public and private affiliations, and other financial, family, and business relationships held by me or my relatives that may constitute a substantial interest.

I also understand that I have a continuing responsibility to observe and apply the provisions of this policy. As my interests and those of my relatives change, I may need to modify this statement by reporting any further situations that may develop prior to completion of my next questionnaire.

I understand that I may not vote, influence, or participate in any way on any matter that I, or any of my relatives, have a substantial interest.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. Ask
(Please print)

SIGNATURE 

DATE 2/27/2014



From day one.

2827 Fort Missoula Road
Missoula, MT 59804
TEL (406) 728-4100
www.communitymed.org

COMMUNITY MEDICAL CENTER BOARD OF DIRECTORS

2013 INFORMATION

FIRST NAME	TANYA	LAST NAME	ASK
SPOUSE	RICHARD (RICK) ASK	BIRTH DATE	[REDACTED]
SOCIAL SECURITY NUMBER			
HOME ADDRESS	[REDACTED]		<input checked="" type="checkbox"/> PREFERRED
CITY	HELENA	STATE	MT ZIP 59601
PHONE NUMBER	[REDACTED]	CELL NUMBER PREFER	[REDACTED]
HOME EMAIL ADDRESS	[REDACTED]	(5-28-13)	<input type="checkbox"/> PREFERRED
OCCUPATION	REGULATORY/PUBLIC RELATIONS AND PUBLIC POLICY (CONTRACT)		
COMPANY NAME	NEW WEST HEALTH SERVICES		
COMPANY ADDRESS	[REDACTED]		<input type="checkbox"/> PREFERRED
CITY	HELENA	STATE	MT ZIP 59601
PHONE NUMBER	[REDACTED]	FAX NUMBER	[REDACTED]
WORK EMAIL ADDRESS	[REDACTED]		<input checked="" type="checkbox"/> PREFERRED

Please indicate your preferences for mailing and email addresses, and return. Thank you!



2827 Fort Missoula Road ▪ Missoula, MT 59804

(406) 728-4100 ▪ www.communitymed.org

COMMUNITY MEDICAL CENTER
Board of Directors
2008 Information

FIRST NAME Tanya LAST NAME Ask

SPOUSE Rick (Ask) BIRTH DATE [REDACTED]

SOCIAL SECURITY NUMBER [REDACTED]

HOME ADDRESS [REDACTED] PREFERRED

Helena
CITY Helena STATE MT ZIP 59601

HOME PHONE [REDACTED] CELL PHONE [REDACTED]

HOME EMAIL ADDRESS _____ PREFERRED

OCCUPATION Health Plan Management

COMPANY NAME New West Health Services

BUSINESS ADDRESS [REDACTED] PREFERRED

CITY Helena STATE MT ZIP 59601

WORK PHONE [REDACTED] FAX NUMBER [REDACTED]

WORK EMAIL ADDRESS [REDACTED] PREFERRED

Please indicate your preferences for mailing and email addresses, and return in the enclosed, postage-paid envelope. Thank you!

for CMC Board materials

COMMUNITY MEDICAL CENTER

BOARD DIRECTOR AND COMMITTEE MEMBER CERTIFICATION

BOARD MEMBER _____ Tanya M. Ask _____

BOARD COMMITTEE (if applicable) ___ Audit and Finance _____

DATE _____ 1/16/2013 _____

ENCLOSURES: Confidentiality Attestation
 Conflict-of-interest Statement

Please read and sign each document.

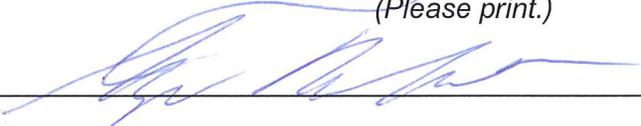
Return to the Executive Assistant.

Thank you!

CODE OF CONDUCT ACKNOWLEDGEMENT

I acknowledge that I have received, read and understood a copy of the Community Medical Center Code of Conduct. I understand and agree that as a Board Director or a Board Committee member of Community Medical Center, I have a duty to abide by the Code of Conduct and to report any good-faith concerns I may have that any law, regulation, or hospital policy is being violated.

BOARD OR BOARD COMMITTEE MEMBER _____ Tanya M. Ask _____
(Please print.)

SIGNATURE _____


DATE _____ 1/16/2013 _____

CONFIDENTIALITY ATTESTATION

The Community Medical Center (CMC) Board of Directors recognizes the importance of confidentiality with respect to CMC's affairs. Board members have a duty to keep sensitive matters confidential. Accordingly, Board members agree to keep confidential, during and after their service, all sensitive information pertaining to the organization. This commitment to confidentiality includes, but is not limited to:

- Information regarding appointment and reappointment of professionals to the medical staff, information included in quality reports and statistical data about the organization's clinical services and patient care, risk management and malpractice information regarding the organization's and individual professional's performance.
- Information regarding actual or potential competitors.
- Information regarding the strategic plan, initiatives mounted to meet goals in the plan and data/analyses regarding the organization's competitive position.
- Financial information, including annual budgets, revenues and expenses, capital expenditure plans, and information regarding the organization's financial condition such as debt, liquidity, return on investment and profitability.
- Information regarding contracts with physicians and physician groups.
- Information regarding contracts for the provision of services to or with insurance companies, payers, HMOs, or purchasers.
- Information regarding contracts for the lease/purchase of facilities, equipment, supplies and services.
- Information regarding the performance of executives, including evaluations, compensation, contract and employment conditions.

It is particularly important that Board members recognize the sensitivity of information regarding real estate purchases, closures, acquisitions and other strategic plans that may have an impact on the organization's competitive position relative to other healthcare providers (both institutional and individual) in the market.

The organization will make every effort to specifically note which information, analyses, reports, other materials and associated Board discussions/deliberations are deemed to be confidential. Board members are expected to exercise reasonable prudent and common sense in keeping sensitive matters confidential. Questions regarding which matters, material, discussions and decisions are confidential should be directed to the Board Chair or President.

The Board Chair is responsible for addressing infractions of confidentiality by individual Board members and taking action to remedy such problems. If behavior persists in violation of this confidentiality policy, the Board Chair will seek removal of the offending Board member through means specified in the bylaws.

ATTESTATION:

By signing below, I acknowledge and understand this policy and agree to it. Furthermore, I will make a good faith effort to abide by it.

BOARD OR BOARD COMMITTEE MEMBER _____ Tanya M. Ask
(Please print)

SIGNATURE _____

DATE _____ 1/16/2013 _____

CONFLICT-OF-INTEREST STATEMENT

1. OUTSIDE INTERESTS

- A. **Definition:** To hold, directly or indirectly, a position or a material financial interest in any outside concern from which you have reason to believe CMC secures goods or services, or that provides services competitive with CMC

Example: Your brother owns a local office supply store where CMC purchases its office supplies. In addition to identifying the conflict below, you must abstain from any decision-making by CMC regarding the purchase of office supplies.

Question: Do you (or a close relative) hold a financial interest (including investments of a substantial nature), or position of influence, in any firm or organization from which CMC obtains goods or services (including banking, securities, legal or any other related goods or services)?

Yes No

If Yes, describe: _____

- B. **Definition:** To compete, directly or indirectly, with CMC in the purchase or sale of property of property rights, interests or services.

Example: Your spouse is a local real estate broker.

Question: Are you (or a close relative involved directly or indirectly in any activity or transaction that might affect CMC in the purchase or sale of real estate and other tangible or intangible property, rights or interests?

Yes No

If Yes, describe: _____

2. OUTSIDE ACTIVITIES

Definition: To provide directive, managerial, or consultative services to any outside concern that does business with or competes with the services of CMC, or to provide others services in competition with CMC.

Example: In addition to your work for CMC, you are paid for after-hours consulting to a new hospital in another area of Montana.

Questions:

Are you (or a close relative) a director or trustee of any firm or organization that does business with, or competes with, CMC?

Yes No

If Yes, describe: _____

Do you (or a close relative) offer any managerial or consulting services to any firm or organization that does business with or competes with CMC?

Yes No

If Yes, describe: _____ Contractor for New West Health Services, a Montana health services corporation doing business with CMC _____

3. GIFTS, GRATUITIES, ENTERTAINMENT

Definition: To accept gifts, excessive entertainment, or other favors from any outside individual or entity that does or is seeking to do business with CMC, or is a competitor of CMC, under circumstances from which it might be inferred that such action was intended to influence or would possibly influence the individual or entity in the performance of his/her/its duties.

Please note: This does not include the acceptance of items of nominal or minor value that clearly are tokens of respect or friendship and are not related to any particular transaction of activity of CMC.

Example: You receive free gas for your family car in exchange for agreeing to purchase all CMC fuel from a specific local gas station.

Question: Have you or any member of your family accepted gifts, gratuities, or entertainment that might influence your judgment or action concerning CMC?

Yes No

If Yes, describe: _____

4. INSIDE INFORMATION/OTHER INTERESTS

Definitions:

Family relationships include an individual's spouse, ancestors, children, grandchildren, great-grandchildren, siblings (whether by whole or half blood), and the spouses of children, grandchildren, great-grandchildren and siblings.

Business relationships include employment and contractual relationships and common ownership of a business where any officers, directors, or trustees, individually or together, possess more than a 35% common ownership interest. Ownership is voting power in a corporation, profits interest in a partnership, or beneficial interest in a trust.

(Note that these family and/or business relationships do not necessarily involve CMC.)

Examples: Two Board members co-owning a business; a Board member being a client of one of the independent contractors; a Board member and one of the highly compensated employees being brother and sister; a Board member using the services of one of the independent contractors; etc.

Questions:

(1) Do you, or a family member as described above, have any **family and/or business relationships** with any of the officers, directors, trustees, key employees, highest compensated employees, or highest compensated independent contractors for professional or other services listed on CMC's most recent Form 990?

Yes No

If Yes, describe: _____

(2) Have you or any member(s) of your family, or any taxable organizations with which you are affiliated as an officer, director, trustee, majority owner or principal beneficiary, directly or indirectly engaged in any of the following acts with CMC:

(a) Sale, exchange or leasing of property (e.g., an officer owns a building and CMC leases space in it).

Yes No

If Yes, describe: _____

(b) Lending of money or other extension of credit (e.g., Board member is an officer of a bank where CMC maintains an account).

Yes No

If Yes, describe: _____As disclosed in 1)A)above, to the extent CMC does business with First Security Bank in Missoula, I am a director of sister bank, Valley Bank of Helena, both Glacier Bancorp banks.

(c) Furnishing of goods services, or facilities (e.g., Board member is a partner in a law firm and CMC retains that law firm).

Yes No

If Yes, describe: _____

(d) Payment of compensation (or payment or reimbursement of expenses if more than \$1,000) (e.g., any payments that are not already reported on Part V-A):

Yes No

If Yes, describe: _____

(e) Transfer of any part of its income or assets.

Yes No

If Yes, describe: _____

____ I have contributed to the CMCFoundation _____

In fulfillment of the requirements of the CMC policy on Conflict of Interest, I have listed above all ownership, employments, public and private affiliations, and other financial, family, and business relationships held by me or my relatives that may constitute a substantial interest.

I also understand that I have a continuing responsibility to observe and apply the provisions of this policy. As my interests and those of my relatives change, I may need to modify this statement by reporting any further situations that may develop prior to completion of my next questionnaire.

I understand that I may not vote, influence, or participate in any way on any matter that I, or any of my relatives, have a substantial interest.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. Ask

Please print.

SIGNATURE  _____

DATE 1/16/13

COMMUNITY MEDICAL CENTER

BOARD DIRECTOR AND COMMITTEE MEMBER CERTIFICATION

Tanya Ask

BOARD MEMBER _____

Audit & Finance Committee

BOARD COMMITTEE (if applicable) _____

DATE 12/12/11 _____

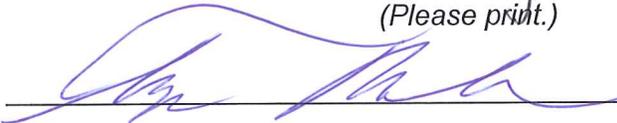
ENCLOSURES: Code of Conduct Acknowledgement
Confidentiality Attestation
Conflict-of-interest Statement

Please read and sign each document. Return to the Executive Assistant.

CODE OF CONDUCT ACKNOWLEDGEMENT

I acknowledge that I have received, read and understood a copy of the Community Medical Center Code of Conduct. I understand and agree that as a Board Director or a Board Committee member of Community Medical Center, I have a duty to abide by the Code of Conduct and to report any good-faith concerns I may have that any law, regulation, or hospital policy is being violated.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. Ask
(Please print.)

SIGNATURE 

DATE 12/15/2011

CONFIDENTIALITY ATTESTATION

The Community Medical Center (CMC) Board of Directors recognizes the importance of confidentiality with respect to CMC's affairs. Board members have a duty to keep sensitive matters confidential. Accordingly, Board members agree to keep confidential, during and after their service, all sensitive information pertaining to the organization. This commitment to confidentiality includes, but is not limited to:

- Information regarding appointment and reappointment of professionals to the medical staff, information included in quality reports and statistical data about the organization's clinical services and patient care, risk management and malpractice information regarding the organization's and individual professional's performance.
- Information regarding actual or potential competitors.
- Information regarding the strategic plan, initiatives mounted to meet goals in the plan and data/analyses regarding the organization's competitive position.
- Financial information, including annual budgets, revenues and expenses, capital expenditure plans, and information regarding the organization's financial condition such as debt, liquidity, return on investment and profitability.
- Information regarding contracts with physicians and physician groups.
- Information regarding contracts for the provision of services to or with insurance companies, payers, HMOs, or purchasers.
- Information regarding contracts for the lease/purchase of facilities, equipment, supplies and services.
- Information regarding the performance of executives, including evaluations, compensation, contract and employment conditions.

It is particularly important that Board members recognize the sensitivity of information regarding real estate purchases, closures, acquisitions and other strategic plans that may have an impact on the organization's competitive position relative to other healthcare providers (both institutional and individual) in the market.

The organization will make every effort to specifically note which information, analyses, reports, other materials and associated Board discussions/deliberations are deemed to be confidential. Board members are expected to exercise reasonable prudent and common sense in keeping sensitive matters confidential. Questions regarding which matters, material, discussions and decisions are confidential should be directed to the Board Chair or President.

The Board Chair is responsible for addressing infractions of confidentiality by individual Board members and taking action to remedy such problems. If behavior persists in violation of this confidentiality policy, the Board Chair will seek removal of the offending Board member through means specified in the bylaws.

ATTESTATION:

By signing below, I acknowledge and understand this policy and agree to it. Furthermore, I will make a good faith effort to abide by it.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. Ash
(Please print.)

SIGNATURE [Signature]

DATE 12/15/2011

CONFLICT-OF-INTEREST STATEMENT

1. OUTSIDE INTERESTS

- A. **Definition:** To hold, directly or indirectly, a position or a material financial interest in any outside concern from which you have reason to believe CMC secures goods or services, or that provides services competitive with CMC

Example: Your brother owns a local office supply store where CMC purchases its office supplies. In addition to identifying the conflict below, you must abstain from any decision-making by CMC regarding the purchase of office supplies.

Question: Do you (or a close relative) hold a financial interest (including investments of a substantial nature), or position of influence, in any firm or organization from which CMC obtains goods or services (including banking, securities, legal or any other related goods or services)?

Yes No

If Yes, describe: Through 12/31/2011 - Employed by vendor currently providing health insurance to CMC - (NewWest)

- B. **Definition:** To compete, directly or indirectly, with CMC in the purchase or sale of property or property rights, interests or services.

Example: Your spouse is a local real estate broker.

Question: Are you (or a close relative) involved directly or indirectly in any activity or transaction that might affect CMC in the purchase or sale of real estate and other tangible or intangible property, rights or interests?

Yes No

If Yes, describe: _____

2. OUTSIDE ACTIVITIES

Definition: To provide directive, managerial, or consultative services to any outside concern that does business with or competes with the services of CMC, or to provide others services in competition with CMC.

Example: In addition to your work for CMC, you are paid for after-hours consulting to a new hospital in another area of Montana.

Questions:

Are you (or a close relative) a director or trustee of any firm or organization that does business with, or competes with, CMC?

Yes No

If Yes, describe: _____

Do you (or a close relative) offer any managerial or consulting services to any firm or organization that does business with or competes with CMC?

Yes No

If Yes, describe: _____

3. GIFTS, GRATUITIES, ENTERTAINMENT

Definition: To accept gifts, excessive entertainment, or other favors from any outside individual or entity that does or is seeking to do business with CMC, or is a competitor of CMC, under circumstances from which it might be inferred that such action was intended to influence or would possibly influence the individual or entity in the performance of his/her/its duties.

Please note: This does not include the acceptance of items of nominal or minor value that clearly are tokens of respect or friendship and are not related to any particular transaction of activity of CMC.

Example: You receive free gas for your family car in exchange for agreeing to purchase all CMC fuel from a specific local gas station.

Question: Have you or any member of your family accepted gifts, gratuities, or entertainment that might influence your judgment or action concerning CMC?

Yes No

If Yes, describe: _____

4. INSIDE INFORMATION/OTHER INTERESTS

Definitions:

Family relationships include an individual's spouse, ancestors, children, grandchildren, great-grandchildren, siblings (whether by whole or half blood), and the spouses of children, grandchildren, great-grandchildren and siblings.

Business relationships include employment and contractual relationships and common ownership of a business where any officers, directors, or trustees, individually or together, possess more than a 35% common ownership interest. Ownership is voting power in a corporation, profits interest in a partnership, or beneficial interest in a trust.

(Note that these family and/or business relationships do not necessarily involve CMC.)

Examples: Two Board members co-owning a business; a Board member being a client of one of the independent contractors; a Board member and one of the highly

compensated employees being brother and sister; a Board member using the services of one of the independent contractors; etc.

Questions:

(1) Do you, or a family member as described above, have any **family and/or business relationships** with any of the officers, directors, trustees, key employees, highest compensated employees, or highest compensated independent contractors for professional or other services listed on CMC's most recent Form 990?

Yes No

If Yes, describe: I am an executive of New West, a health service
corporate sponsored by 5 hospitals. CMC has over 20% sponsorship
interest, & the CMC CEO & CPB President are New West Board members.

(2) Have you or any member(s) of your family, or any taxable organizations with which you are affiliated as an officer, director, trustee, majority owner or principal beneficiary, directly or indirectly engaged in any of the following acts with CMC:

(a) Sale, exchange or leasing of property (e.g., an officer owns a building and CMC leases space in it).

Yes No

If Yes, describe: _____

(b) Lending of money or other extension of credit (e.g., Board member is an officer of a bank where CMC maintains an account).

Yes No

If Yes, describe: _____

(c) Furnishing of goods services, or facilities (e.g., Board member is a partner in a law firm and CMC retains that law firm).

Yes No

If Yes, describe: _____

(d) Payment of compensation (or payment or reimbursement of expenses if more than \$1,000) (e.g., any payments that are not already reported on Part V-A):

Yes No

If Yes, describe: _____

(e) Transfer of any part of its income or assets.

Yes No

I abstain from any votes involving NewWest.

If Yes, describe: _____

In fulfillment of the requirements of the CMC policy on Conflict of Interest, I have listed above all ownership, employments, public and private affiliations, and other financial, family, and business relationships held by me or my relatives that may constitute a substantial interest.

I also understand that I have a continuing responsibility to observe and apply the provisions of this policy. As my interests and those of my relatives change, I may need to modify this statement by reporting any further situations that may develop prior to completion of my next questionnaire.

I understand that I may not vote, influence, or participate in any way on any matter that I, or any of my relatives, have a substantial interest.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. ASK
Please print.

SIGNATURE 

DATE 12/15/2011

COMMUNITY MEDICAL CENTER

BOARD DIRECTOR AND COMMITTEE MEMBER CERTIFICATION

BOARD MEMBER Tanya Ask

BOARD COMMITTEE (if applicable) Audit & Finance

DATE 7/22/10

ENCLOSURES: Confidentiality Attestation
Conflict-of-interest Statement

Please read and sign each document.

Return to the Executive Assistant in the enclosed postage-paid envelope.

Thank you!

CONFIDENTIALITY ATTESTATION

The Community Medical Center (CMC) Board of Directors recognizes the importance of confidentiality with respect to CMC's affairs. Board members have a duty to keep sensitive matters confidential. Accordingly, Board members agree to keep confidential, during and after their service, all sensitive information pertaining to the organization. This commitment to confidentiality includes, but is not limited to:

- Information regarding appointment and reappointment of professionals to the medical staff, information included in quality reports and statistical data about the organization's clinical services and patient care, risk management and malpractice information regarding the organization's and individual professional's performance.
- Information regarding actual or potential competitors.
- Information regarding the strategic plan, initiatives mounted to meet goals in the plan and data/analyses regarding the organization's competitive position.
- Financial information, including annual budgets, revenues and expenses, capital expenditure plans, and information regarding the organization's financial condition such as debt, liquidity, return on investment and profitability.
- Information regarding contracts with physicians and physician groups.
- Information regarding contracts for the provision of services to or with insurance companies, payers, HMOs, or purchasers.
- Information regarding contracts for the lease/purchase of facilities, equipment, supplies and services.
- Information regarding the performance of executives, including evaluations, compensation, contract and employment conditions.

It is particularly important that Board members recognize the sensitivity of information regarding real estate purchases, closures, acquisitions and other strategic plans that may have an impact on the organization's competitive position relative to other healthcare providers (both institutional and individual) in the market.

The organization will make every effort to specifically note which information, analyses, reports, other materials and associated Board discussions/deliberations are deemed to be confidential. Board members are expected to exercise reasonable prudent and common sense in keeping sensitive matters confidential. Questions regarding which matters, material, discussions and decisions are confidential should be directed to the Board Chair or President.

The Board Chair is responsible for addressing infractions of confidentiality by individual Board members and taking action to remedy such problems. If behavior persists in violation of this confidentiality policy, the Board Chair will seek removal of the offending Board member through means specified in the bylaws.

ATTESTATION:

By signing below, I acknowledge and understand this policy and agree to it. Furthermore, I will make a good faith effort to abide by it.

BOARD OR BOARD COMMITTEE MEMBER Tanya Ask
(Please print)
SIGNATURE 
DATE 7/22/10

TANIA ASK

CONFLICT-OF-INTEREST STATEMENT

1. OUTSIDE INTERESTS

- A. **Definition:** To hold, directly or indirectly, a position or a material financial interest in any outside concern from which you have reason to believe CMC secures goods or services, or that provides services competitive with CMC

Example: Your brother owns a local office supply store where CMC purchases its office supplies. In addition to identifying the conflict below, you must abstain from any decision-making by CMC regarding the purchase of office supplies.

Question: Do you (or a close relative) hold a financial interest (including investments of a substantial nature), or position of influence, in any firm or organization from which CMC obtains goods or services (including banking, securities, legal or any other related goods or services)?

Yes No

If Yes, describe: Employed by New West Health Services, a health service corporation. CMC is one of the original investing sponsors. (NWHS)

- B. **Definition:** To compete, directly or indirectly, with CMC in the purchase or sale of property of property rights, interests or services.

Example: Your spouse is a local real estate broker.

Question: Are you (or a close relative) involved directly or indirectly in any activity or transaction that might affect CMC in the purchase or sale of real estate and other tangible or intangible property, rights or interests?

Yes No

If Yes, describe: _____

2. OUTSIDE ACTIVITIES

Definition: To provide directive, managerial, or consultative services to any outside concern that does business with or competes with the services of CMC, or to provide others services in competition with CMC.

Example: In addition to your work for CMC, you are paid for after-hours consulting to a new hospital in another area of Montana.

Questions:

Are you (or a close relative) a director or trustee of any firm or organization that does business with, or competes with, CMC?

Yes No

If Yes, describe: _____

Do you (or a close relative) offer any managerial or consulting services to any firm or organization that does business with or competes with CMC?

Yes No

If Yes, describe: Managerial services - employed by NWHS, & we provide the health benefits to CMC employees!

3. GIFTS, GRATUITIES, ENTERTAINMENT

Definition: To accept gifts, excessive entertainment, or other favors from any outside individual or entity that does or is seeking to do business with CMC, or is a competitor of CMC, under circumstances from which it might be inferred that such action was intended to influence or would possibly influence the individual or entity in the performance of his/her/its duties.

Please note: This does not include the acceptance of items of nominal or minor value that clearly are tokens of respect or friendship and are not related to any particular transaction of activity of CMC.

Example: You receive free gas for your family car in exchange for agreeing to purchase all CMC fuel from a specific local gas station.

Question: Have you or any member of your family accepted gifts, gratuities, or entertainment that might influence your judgment or action concerning CMC?

Yes No

If Yes, describe: _____

4. INSIDE INFORMATION/OTHER INTERESTS

Definitions:

Family relationships include an individual's spouse, ancestors, children, grandchildren, great-grandchildren, siblings (whether by whole or half blood), and the spouses of children, grandchildren, great-grandchildren and siblings.

Business relationships include employment and contractual relationships and common ownership of a business where any officers, directors, or trustees, individually or together, possess more than a 35% common ownership interest. Ownership is voting power in a corporation, profits interest in a partnership, or beneficial interest in a trust.

(Note that these family and/or business relationships do not necessarily involve CMC.)

Examples: Two Board members co-owning a business; a Board member being a client of one of the independent contractors; a Board member and one of the highly

compensated employees being brother and sister; a Board member using the services of one of the independent contractors; etc.

Questions:

(1) Do you, or a family member as described above, have any **family and/or business relationships** with any of the officers, directors, trustees, key employees, highest compensated employees, or highest compensated independent contractors for professional or other services listed on CMC's most recent Form 990?

Yes No

If Yes, describe: Business relationships as health insurance plan for CMC employees & dependents

(2) Have you or any member(s) of your family, or any taxable organizations with which you are affiliated as an officer, director, trustee, majority owner or principal beneficiary, directly or indirectly engaged in any of the following acts with CMC:

(a) Sale, exchange or leasing of property (e.g., an officer owns a building and CMC leases space in it).

Yes No

If Yes, describe: _____

(b) Lending of money or other extension of credit (e.g., Board member is an officer of a bank where CMC maintains an account).

Yes No

If Yes, describe: _____

(c) Furnishing of goods services, or facilities (e.g., Board member is a partner in a law firm and CMC retains that law firm).

Yes No

If Yes, describe: _____

(d) Payment of compensation (or payment or reimbursement of expenses if more than \$1,000) (e.g., any payments that are not already reported on Part V-A):

Yes No

If Yes, describe: _____

(e) Transfer of any part of its income or assets.

Yes No

If Yes, describe: _____

In fulfillment of the requirements of the CMC policy on Conflict of Interest, I have listed above all ownership, employments, public and private affiliations, and other financial, family, and business relationships held by me or my relatives that may constitute a substantial interest.

I also understand that I have a continuing responsibility to observe and apply the provisions of this policy. As my interests and those of my relatives change, I may need to modify this statement by reporting any further situations that may develop prior to completion of my next questionnaire.

I understand that I may not vote, influence, or participate in any way on any matter that I, or any of my relatives, have a substantial interest.

BOARD OR BOARD COMMITTEE MEMBER Tanya Asic
Please print.

SIGNATURE  

DATE 7/22/10

CONFIDENTIALITY ATTESTATION

The Community Medical Center (CMC) Board of Directors recognizes the importance of confidentiality with respect to EMC's affairs. Board members have a duty to keep sensitive matters confidential. Accordingly, Board members agree to keep confidential, during and after their service, all sensitive information pertaining to the organization. This commitment to confidentiality includes, but is not limited to:

- Information regarding appointment and reappointment of professionals to the medical staff, information included in quality reports and statistical data about the organization's clinical services and patient care, risk management and malpractice information regarding the organization's and individual professional's performance.
- Information regarding actual or potential competitors.
- Information regarding the strategic plan, initiatives mounted to meet goals in the plan and data/analyses regarding the organization's competitive position.
- Financial information, including annual budgets, revenues and expenses, capital expenditure plans, and information regarding the organization's financial condition such as debt, liquidity, return on investment and profitability.
- Information regarding contracts with physicians and physician groups.
- Information regarding contracts for the provision of services to or with insurance companies, payers, HMOs, or purchasers.
- Information regarding contracts for the lease/purchase of facilities, equipment, supplies and services.
- Information regarding the performance of executives, including evaluations, compensation, contract and employment conditions.

It is particularly important that Board members recognize the sensitivity of information regarding real estate purchases, closures, acquisitions and other strategic plans that may have an impact on the organization's competitive position relative to other healthcare providers (both institutional and individual) in the market.

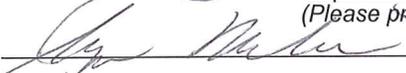
The organization will make every effort to specifically note which information, analyses, reports, other materials and associated Board discussions/deliberations are deemed to be confidential. Board members are expected to exercise reasonable prudent and common sense in keeping sensitive matters confidential. Questions regarding which matters, material, discussions and decisions are confidential should be directed to the Board Chair or President.

The Board Chair is responsible for addressing infractions of confidentiality by individual Board members and taking action to remedy such problems. If behavior persists in violation of this confidentiality policy, the Board Chair will seek removal of the offending Board member through means specified in the bylaws.

ATTESTATION:

By signing below, I acknowledge and understand this policy and agree to it. Furthermore, I will make a good faith effort to abide by it.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. Ask
(Please print.)

SIGNATURE 

DATE 4/23/09

CONFLICT-OF-INTEREST STATEMENT

1. OUTSIDE INTERESTS

- A. **Definition:** To hold, directly or indirectly, a position or a material financial interest in any outside concern from which you have reason to believe CMC secures goods or services, or that provides services competitive with CMC

Example: Your brother owns a local office supply store where CMC purchases its office supplies. In addition to identifying the conflict below, you must abstain from any decision-making by CMC regarding the purchase of office supplies.

Question: Do you (or a close relative) hold a financial interest (including investments of a substantial nature), or position of influence, in any firm or organization from which CMC obtains goods or services (including banking, securities, legal or any other related goods or services)?

Yes No

If Yes, describe: I am an employee of New West Health Services, which provides health insurance benefits to employees of Community Medical Center

- B. **Definition:** To compete, directly or indirectly, with CMC in the purchase or sale of property of property rights, interests or services.

Example: Your spouse is a local real estate broker.

Question: Are you (or a close relative) involved directly or indirectly in any activity or transaction that might affect CMC in the purchase or sale of real estate and other tangible or intangible property, rights or interests?

Yes No

If Yes, describe: _____

2. OUTSIDE ACTIVITIES

Definition: To provide directive, managerial, or consultative services to any outside concern that does business with or competes with the services of CMC, or to provide others services in competition with CMC.

Example: In addition to your work for CMC, you are paid for after-hours consulting to a new hospital in another area of Montana.

Questions:

Are you (or a close relative) a director or trustee of any firm or organization that does business with, or competes with, CMC?

Yes No

If Yes, describe: _____

Do you (or a close relative) offer any managerial or consulting services to any firm or organization that does business with or competes with CMC?

Yes No

If Yes, describe: I provide managerial services to New West & we
provide services at CMC and at other facilities & we
possess and conduct business with CMC.

3. GIFTS, GRATUITIES, ENTERTAINMENT

Definition: To accept gifts, excessive entertainment, or other favors from any outside individual or entity that does or is seeking to do business with CMC, or is a competitor of CMC, under circumstances from which it might be inferred that such action was intended to influence or would possibly influence the individual or entity in the performance of his/her/its duties.

Please note: This does not include the acceptance of items of nominal or minor value that clearly are tokens of respect or friendship and are not related to any particular transaction of activity of CMC.

Example: You receive free gas for your family car in exchange for agreeing to purchase all CMC fuel from a specific local gas station.

Question: Have you or any member of your family accepted gifts, gratuities, or entertainment that might influence your judgment or action concerning CMC?

Yes No

If Yes, describe: _____

4. INSIDE INFORMATION/OTHER INTERESTS

Definitions:

Family relationships include an individual's spouse, ancestors, children, grandchildren, great-grandchildren, siblings (whether by whole or half blood), and the spouses of children, grandchildren, great-grandchildren and siblings.

Business relationships include employment and contractual relationships and common ownership of a business where any officers, directors, or trustees, individually or together, possess more than a 35% common ownership interest. Ownership is voting power in a corporation, profits interest in a partnership, or beneficial interest in a trust.

(Note that these family and/or business relationships do not necessarily involve CMC.)

Examples: Two Board members co-owning a business; a Board member being a client of one of the independent contractors; a Board member and one of the highly

compensated employees being brother and sister; a Board member using the services of one of the independent contractors; etc.

Questions:

(1) Do you, or a family member as described above, have any **family and/or business relationships** with any of the officers, directors, trustees, key employees, highest compensated employees, or highest compensated independent contractors for professional or other services listed on CMC's most recent Form 990?

Yes No

If Yes, describe: 1) CEO of CMC is on the board of NewWest, by whom I am employed
2) CFO of CMC is on the Finance Committee of NewWest
3) Pres of CP6 is on the Medical Society Committee of NewWest
CMC is a major sponsor-owner of NewWest

(2) Have you or any member(s) of your family, or any taxable organizations with which you are affiliated as an officer, director, trustee, majority owner or principal beneficiary, directly or indirectly engaged in any of the following acts with CMC:

(a) Sale, exchange or leasing of property (e.g., an officer owns a building and CMC leases space in it).

Yes No

If Yes, describe: _____

(b) Lending of money or other extension of credit (e.g., Board member is an officer of a bank where CMC maintains an account).

Yes No

If Yes, describe: _____

(c) Furnishing of goods services, or facilities (e.g., Board member is a partner in a law firm and CMC retains that law firm).

Yes No

If Yes, describe: See 1 A only

(d) Payment of compensation (or payment or reimbursement of expenses if more than \$1,000) (e.g., any payments that are not already reported on Part V-A):

Yes No

If Yes, describe: _____

(e) Transfer of any part of its income or assets.

Yes No

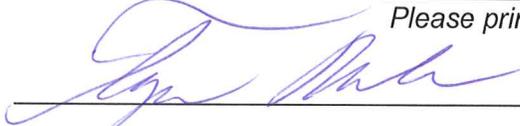
If Yes, describe: _____

In fulfillment of the requirements of the CMC policy on Conflict of Interest, I have listed above all ownership, employments, public and private affiliations, and other financial, family, and business relationships held by me or my relatives that may constitute a substantial interest.

I also understand that I have a continuing responsibility to observe and apply the provisions of this policy. As my interests and those of my relatives change, I may need to modify this statement by reporting any further situations that may develop prior to completion of my next questionnaire.

I understand that I may not vote, influence, or participate in any way on any matter that I, or any of my relatives, have a substantial interest.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. Aske
Please print.

SIGNATURE 

DATE 4/23/09

COMMUNITY MEDICAL CENTER

BOARD DIRECTOR AND COMMITTEE MEMBER CERTIFICATION

BOARD MEMBER Tanya Ask

BOARD COMMITTEE (if applicable) _____

DATE 6/18/08

ENCLOSURES: Confidentiality Attestation
 Conflict-of-interest Statement

Please read and sign each document. Return to the Executive Assistant.

CONFIDENTIALITY ATTESTATION

The Community Medical Center (CMC) Board of Directors recognizes the importance of confidentiality with respect to FMC's affairs. Board members have a duty to keep sensitive matters confidential. Accordingly, Board members agree to keep confidential, during and after their service, all sensitive information pertaining to the organization. This commitment to confidentiality includes, but is not limited to:

- Information regarding appointment and reappointment of professionals to the medical staff, information included in quality reports and statistical data about the organization's clinical services and patient care, risk management and malpractice information regarding the organization's and individual professional's performance.
- Information regarding actual or potential competitors.
- Information regarding the strategic plan, initiatives mounted to meet goals in the plan and data/analyses regarding the organization's competitive position.
- Financial information, including annual budgets, revenues and expenses, capital expenditure plans, and information regarding the organization's financial condition such as debt, liquidity, return on investment and profitability.
- Information regarding contracts with physicians and physician groups.
- Information regarding contracts for the provision of services to or with insurance companies, payers, HMOs, or purchasers.
- Information regarding contracts for the lease/purchase of facilities, equipment, supplies and services.
- Information regarding the performance of executives, including evaluations, compensation, contract and employment conditions.

It is particularly important that Board members recognize the sensitivity of information regarding real estate purchases, closures, acquisitions and other strategic plans that may have an impact on the organization's competitive position relative to other healthcare providers (both institutional and individual) in the market.

The organization will make every effort to specifically note which information, analyses, reports, other materials and associated Board discussions/deliberations are deemed to be confidential. Board members are expected to exercise reasonable prudent and common sense in keeping sensitive matters confidential. Questions regarding which matters, material, discussions and decisions are confidential should be directed to the Board Chair or President.

The Board Chair is responsible for addressing infractions of confidentiality by individual Board members and taking action to remedy such problems. If behavior persists in violation of this confidentiality policy, the Board Chair will seek removal of the offending Board member through means specified in the bylaws.

ATTESTATION:

By signing below, I acknowledge and understand this policy and agree to it. Furthermore, I will make a good faith effort to abide by it.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. Ask
(Please print)
SIGNATURE [Handwritten Signature]
DATE 6/18/00

CONFLICT-OF-INTEREST STATEMENT

1. OUTSIDE INTERESTS

- A. **Definition:** To hold, directly or indirectly, a position or a material financial interest in any outside concern from which you have reason to believe CMC secures goods or services, or that provides services competitive with CMC

Example: Your brother owns a local office supply store where CMC purchases its office supplies. In addition to identifying the conflict below, you must abstain from any decision-making by CMC regarding the purchase of office supplies.

Question: Do you (or a close relative) hold a financial interest (including investments of a substantial nature), or position of influence, in any firm or organization from which CMC obtains goods or services (including banking, securities, legal or any other related goods or services)?

Yes No

If Yes, describe: I am employed by New West Health Services, a health service corporation from which Community Medical Center purchases employee health insurance. CMC is also a principal sponsor of New West

- B. **Definition:** To compete, directly or indirectly, with CMC in the purchase or sale of property of property rights, interests or services.

Example: Your spouse is a local real estate broker.

Question: Are you (or a close relative) involved directly or indirectly in any activity or transaction that might affect CMC in the purchase or sale of real estate and other tangible or intangible property, rights or interests?

Yes No

If Yes, describe: _____

2. OUTSIDE ACTIVITIES

Definition: To provide directive, managerial, or consultative services to any outside concern that does business with or competes with the services of CMC, or to provide others services in competition with CMC.

Example: In addition to your work for CMC, you are paid for after-hours consulting to a new hospital in another area of Montana.

Questions:

Are you (or a close relative) a director or trustee of any firm or organization that does business with, or competes with, CMC?

Yes No Not Sure - I am a board member of the Valley Bank Board. Valley Bank is a Glacier Bancorp bank, as is First Security Bank in Missoula.

If Yes, describe: _____

Do you (or a close relative) offer any managerial or consulting services to any firm or organization that does business with or competes with CMC?

Yes No

If Yes, describe: _____

3. GIFTS, GRATUITIES, ENTERTAINMENT

Definition: To accept gifts, excessive entertainment, or other favors from any outside individual or entity that does or is seeking to do business with CMC, or is a competitor of CMC, under circumstances from which it might be inferred that such action was intended to influence or would possibly influence the individual or entity in the performance of his/her/its duties.

Please note: This does not include the acceptance of items of nominal or minor value that clearly are tokens of respect or friendship and are not related to any particular transaction of activity of CMC.

Example: You receive free gas for your family car in exchange for agreeing to purchase all CMC fuel from a specific local gas station.

Question: Have you or any member of your family accepted gifts, gratuities, or entertainment that might influence your judgment or action concerning CMC?

Yes No

If Yes, describe: _____

4. INSIDE INFORMATION/OTHER INTERESTS

Definitions:

Family relationships include an individual's spouse, ancestors, children, grandchildren, great-grandchildren, siblings (whether by whole or half blood), and the spouses of children, grandchildren, great-grandchildren and siblings.

Business relationships include employment and contractual relationships and common ownership of a business where any officers, directors, or trustees, individually or together, possess more than a 35% common ownership interest. Ownership is voting power in a corporation, profits interest in a partnership, or beneficial interest in a trust.

(Note that these family and/or business relationships do not necessarily involve CMC.)

Examples: Two Board members co-owning a business; a Board member being a client of one of the independent contractors; a Board member and one of the highly

compensated employees being brother and sister; a Board member using the services of one of the independent contractors; etc.

Questions:

(1) Do you, or a family member as described above, have any **family and/or business relationships** with any of the officers, directors, trustees, key employees, highest compensated employees, or highest compensated independent contractors for professional or other services listed on CMC's most recent Form 990?

Yes No

If Yes, describe: As an employee of NewWest responsible for facility + professional contracts, we have contracts negotiated with CMC and with employ physicians of CMC for purposes of providing health care benefit services.

(2) Have you or any member(s) of your family, or any taxable organizations with which you are affiliated as an officer, director, trustee, majority owner or principal beneficiary, directly or indirectly engaged in any of the following acts with CMC:

(a) Sale, exchange or leasing of property (e.g., an officer owns a building and CMC leases space in it).

Yes No

If Yes, describe: _____

(b) Lending of money or other extension of credit (e.g., Board member is an officer of a bank where CMC maintains an account).

Yes No

If Yes, describe: _____

(c) Furnishing of goods services, or facilities (e.g., Board member is a partner in a law firm and CMC retains that law firm).

Yes No

If Yes, describe: NewWest furnishes health insurance to CMC employees.

(d) Payment of compensation (or payment or reimbursement of expenses if more than \$1,000) (e.g., any payments that are not already reported on Part V-A):

Yes No

If Yes, describe: _____

(e) Transfer of any part of its income or assets.

Yes No

If Yes, describe: _____

In fulfillment of the requirements of the CMC policy on Conflict of Interest, I have listed above all ownership, employments, public and private affiliations, and other financial, family, and business relationships held by me or my relatives that may constitute a substantial interest.

I also understand that I have a continuing responsibility to observe and apply the provisions of this policy. As my interests and those of my relatives change, I may need to modify this statement by reporting any further situations that may develop prior to completion of my next questionnaire.

I understand that I may not vote, influence, or participate in any way on any matter that I, or any of my relatives, have a substantial interest.

BOARD OR BOARD COMMITTEE MEMBER Tanya M. As
Please print.

SIGNATURE 

DATE 6/18/08

**Tanya Ask
Vice President
External and Provider Relations**

**New West Health Services
(406) 457-2224**

Tanya Ask joined the staff of New West April 30 as Vice President of External and Provider Relations after 18 years of experience with Blue Cross and Blue Shield of Montana (BCBSMT.)

Tanya's work with BCBSMT included physician, hospital and allied medical professional relations and negotiations, four years with a provider joint venture, public policy development, communications and community and government relations.

She also helped found and implement the Caring Foundation of Montana, which provides primary and preventive health services in collaboration with Montana physicians and hospitals to uninsured children.

Her immediate past experience included responsibility for public policy, federal and state lobbying and representation, and regulatory affairs as Vice President for Blue Cross and Blue Shield of Montana since 2003.

Tanya also worked for the Montana Insurance Department in several positions, including Deputy Insurance Commissioner. During her tenure, she was a founding member of the national Insurance Regulatory Examiners Society, serving as the president during the formation year of the Society's existence.

Tanya also had the opportunity to address public policy as co-chair of the first state planning grant, and participated on the second state planning grant and Medicaid redesign committees.

She also served as a board member and chair of the Montana Hospital Rate Review System.

Tanya serves on several community and business boards in Helena.